

## NOTICE OF GUARANTEED DELIVERY

To Tender the

7 3/8% Debentures due 2026 (CUSIP No. 228255 AH8)

of

**Crown Cork & Seal Company, Inc.**

Pursuant to the Offer to Purchase dated November 12, 2025

**The Tender Offer will expire at 5:00 p.m., New York City time, on November 18, 2025, unless extended (such date and time, as the same may be extended, the “Expiration Time”) or earlier terminated. Holders of Debentures (as defined below) must validly tender and not validly withdraw their Debentures prior to the Expiration Time to be eligible to receive the Tender Offer Consideration. Tendered Debentures may be withdrawn at any time prior to the Expiration Time.**

As set forth in the Offer to Purchase, dated November 12, 2025 (as it may be amended or supplemented from time to time, the “*Offer to Purchase*”), issued by Crown Cork & Seal Company, Inc., a Pennsylvania corporation (the “*Company*”) and wholly-owned subsidiary of Crown Holdings, Inc., under the caption “Terms of the Tender Offer—Procedures for Tendering,” this Notice of Guaranteed Delivery (this “*Notice of Guaranteed Delivery*”), or one substantially in the form hereof, must be used to tender the Company’s outstanding 7 3/8% Debentures due 2026 (the “*Debentures*”) pursuant to the Tender Offer if (1) time will not permit a Holder’s required documents to reach Global Bondholder Services Corp. (the “*Tender and Information Agent*”) prior to the Expiration Time or (2) a Holder cannot complete the procedures for book-entry transfer prior to the Expiration Time. Capitalized terms used but not defined herein have the respective meanings assigned to them in the Offer to Purchase.

This Notice of Guaranteed Delivery may be delivered by hand or mail or transmitted by facsimile transmission to the Tender and Information Agent as set forth below, but in any case it must be delivered to the Tender and Information Agent prior to the Expiration Time.

**Notwithstanding the foregoing, if ATOP procedures are used to tender Debentures, the tendering DTC participant need not complete and physically deliver this Notice of Guaranteed Delivery. However, it will be bound by the terms of this Notice of Guaranteed Delivery just as if it had completed and physically delivered this document.**

Interest will cease to accrue on the Settlement Date for all Debentures accepted in the Tender Offer, including those tendered through the guaranteed delivery provisions.

As more fully set forth in the Offer to Purchase, guaranteed deliveries will expire at 5:00 p.m., New York City time, on November 20, 2025, unless the Expiration Time is extended.

*The Tender and Information Agent for the Tender Offer is:*

**GLOBAL BONDHOLDER SERVICES CORP.**

65 Broadway – Suite 404  
New York, New York 10006  
Attn: Corporate Actions

Banks and Brokers call: (212) 430-3774  
Toll free (855) 654-2014  
Email: [contact@gbsc-usa.com](mailto:contact@gbsc-usa.com)

*The Depositary Agent for the Tender Offer is:*

**GLOBAL BONDHOLDER SERVICES CORP.**

By facsimile:  
(For Eligible Institutions only):  
(212) 430-3775/3779

Confirmation:  
(212) 430-3774

*By Mail:*  
65 Broadway – Suite 404  
New York, NY 10006

*By Overnight Courier:*  
65 Broadway – Suite 404  
New York, NY 10006

*By Hand:*  
65 Broadway – Suite 404  
New York, NY 10006

**Delivery of this Notice of Guaranteed Delivery to an address, or transmission of instructions via facsimile transmission, other than as set forth above will not constitute a valid delivery.**

Ladies and Gentlemen:

On the terms and subject to the conditions of the Offer Documents, the undersigned hereby tenders to Crown Cork & Seal Company, Inc., a Pennsylvania corporation and wholly-owned subsidiary of Crown Holdings, Inc., the principal amount of Debentures indicated herein, pursuant to the guaranteed delivery procedures described herein and in the Offer to Purchase under the caption “Terms of the Tender Offer—Procedures for Tendering—Guaranteed Delivery.” The undersigned hereby represents and warrants that the undersigned has full power and authority to tender such Debentures.

The undersigned understands Debentures may be tendered only in principal amounts equal to the minimum authorized denomination, \$1,000, and an integral multiple of \$1,000 in excess of the minimum authorized denomination of the Debentures. Alternative, conditional or contingent tenders will not be considered valid. The undersigned understands that tenders of Debentures pursuant to the Tender Offer may not be withdrawn after the Expiration Time (except as described in the Offer to Purchase). If the Tender Offer is terminated or withdrawn, Debentures tendered in book-entry form pursuant to the Tender Offer will be credited to the account maintained at The Depository Trust Company (“DTC”) from which such Debentures were delivered.

The undersigned understands that payment of the Tender Offer Consideration for all Debentures tendered and accepted for payment pursuant to the Tender Offer will be made only after receipt by the Tender and Information Agent, no later than the close of business on the second business day after the Expiration Time, of a properly transmitted Agent’s Message, together with confirmation of book-entry transfer of such Debentures.

The Eligible Institution (as defined herein) that tenders Debentures by guaranteed delivery must comply with DTC’s applicable procedures and must deliver the Agent’s Message, together with confirmation of book-entry transfer thereof, to the Tender and Information Agent within the time period stated above. **Failure to do so will result in an invalid tender of the related Debentures and could result in a financial loss to such Eligible Institution.**

All authority herein conferred or agreed to be conferred by this Notice of Guaranteed Delivery shall survive the death or incapacity of the undersigned and every obligation of the undersigned under this Notice of Guaranteed Delivery shall be binding on the heirs, personal representatives, executors, administrators, successors, assigns, trustees in bankruptcy and other legal representatives of the undersigned.

**PLEASE SIGN AND COMPLETE**

This Notice of Guaranteed Delivery must be signed by the DTC participant tendering Debentures on behalf of the Holder(s) of such Debentures exactly as such participant's name appears on a security position listing as the owner of such Debentures. If the signature appearing below is by a trustee, executor, administrator, guardian, attorney-in-fact, officer or other person acting in a fiduciary or representative capacity, such person must set forth his or her name, address and capacity as indicated below and submit evidence satisfactory to the Company of such person's authority so to act.

Aggregate Principal Amount of Debentures Tendered:

\$

Account Number:

Transaction Code Number:

Name of Participant:

Address of Participant including Zip Code:

Area Code and Tel. No.:

Name(s) of Authorized Signatory:

Capacity:

Address of Authorized Signatory:

Area Code and Tel. No.:

Signature(s) of  
Authorized Signatory:

Date:

**GUARANTEE**  
**(Not to be used for signature guarantee)**

The undersigned, a firm that is a member of a registered national securities exchange or of the Financial Industry Regulatory Authority, a commercial bank or trust company having an office or correspondent in the United States or an "Eligible Guarantor Institution" within the meaning of Rule 17Ad-15(a)(2) under the Securities Exchange Act of 1934, as amended (each of the foregoing being referred to herein as an "*Eligible Institution*") hereby (1) represents that each Holder on whose behalf this tender is being made "own(s)" the Debentures tendered hereby within the meaning of Rule 14e-4 under the Securities Exchange Act of 1934, as amended, (2) represents that such tender of Debentures is being made by guaranteed delivery and (3) guarantees that, no later than 5:00 p.m., New York City time, on the second business day after the Expiration Time, a properly transmitted Agent's Message, together with confirmation of book-entry transfer of such Debentures, and any other required documents, will be deposited by such Eligible Institution with the Tender and Information Agent.

The Eligible Institution that completes this form acknowledges that it must deliver such Debentures in compliance with DTC's applicable procedures and must deliver the Agent's Message together with confirmation of book-entry transfer thereof to the Tender and Information Agent within the time period shown herein. **Failure to do so will result in an invalid tender of the related Debentures and could result in financial loss to such Eligible Institution.**

Name of Firm: _____ Address: _____ _____ (including Zip Code) Area Code and Tel. No.: _____	_____ (Authorized Signature) Name: _____ Title: _____ Date: _____
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